



**Municipal Affairs
Office of the Minister**

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October 23, 2025

Dear Mayors, Wardens, and Councillors:

I am honoured to serve as Nova Scotia's Minister of Municipal Affairs. As I begin this role, I want to express my deep appreciation for the vital work municipalities do every day to support our communities.

I look forward to meeting many of you at the upcoming Nova Scotia Federation of Municipalities (NSFM) conference. This will be a valuable opportunity to listen, learn, and begin building strong working relationships grounded in collaboration and mutual respect.

Municipalities are key partners in shaping the future of our province. I am committed to working with you to advance shared priorities and ensure our communities continue to thrive.

Please do not hesitate to reach out to my office if there is anything you would like to discuss ahead of NSFM. I look forward to connecting with you soon.

Yours truly,

A handwritten signature in black ink that reads 'John A. MacDonald'. The signature is written in a cursive, flowing style.

Honourable John A. MacDonald
Minister of Municipal Affairs